2013 Annual Report



Westminster
Presbyterian
C H U R C H

Dear Friends,

We offer this booklet as a summary of Westminster's life in 2013. We invite you to read, enjoy, and join in worship, service, education, and fellowship. None of what was accomplished would have been possible without the generous resources provided through stewardship, special contributions, and the countless volunteer offerings of time and talent by the congregation.

Larry R. Hayward Pastor

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FELLOWSHIP

CONGREGATIONAL LIFE

In celebration of our church as one community in faith and fellowship, we planned and implemented special activities for the entire church family such as picnics and dinners. The year was filled with these various all-church Congregational Life events.

- February 20, 27, March 6, 13, 20 Lenten Dinners
- March 24 Palm Sunday Breakfast
- April 21 Earth Day Coffee Hour
- June 9 Annual Picnic and Summer Kick-Off
- September 28 Waiokeola Luau with Hawaiian dinner, hula dancing and music
- November 3 Stewardship Blessings Brunch
- December 15 Christmas Pageant and Congregational Dinner

The Committee also serves as the liaison between Session and Flying Solo Singles, Seniors Ministries and Roadsters, Presbyterian Women, Men of Westminster, Faith Groups, Tables for Eight, Westminster Craft Group, Women's Shanghai Card Group, Young Adults, softball team, and sponsored Scouting organizations.

Fellowship Hour: the Congregational Life committee participates in Westminster's ministry of hospitality by organizing and overseeing Coffee Hour (during the program year) and Lemonade on the Lawn (in summer). Volunteers from church committees and various church groups host fellowship hour after worship each Sunday throughout the year.

ADULTS

Tables for Eight, small group dinners in members' homes, is active again this year and had a kick-off potluck on October 5. The Craft Group also held the annual boxwood workshop in December. The Faith Groups, small group fellowships, continue seasonal studies. Members also enjoyed a baseball outing to see the Nationals play in August.

FAMILIES

Rev. Casey Fitzgerald and Patty Chamberlain served children and their families with a wide range of programs throughout 2013. The annual M&M Week, our music camp experience for elementary aged children, was held in June. Children worked towards a performance of *From Saul to Paul* and learned about the early church. The Easter Sunday Donkey Processional and Christmas Pageant were held. Families were supported through a family picnic and parent education opportunities.

MEN OF WESTMINSTER

Men of Westminster sponsors a hot breakfast throughout the year on the second Friday of every month, from 7:00 – 8:30 am. During 2013, the speakers included U. S. Congressman Fred Upton, author Tom Young, geology professor Victor Zabielski, and history professor and military historian Graham Cosmas.

MOW also hosts an annual winter retreat weekend in February at the Hallowood Retreat and Conference Center in Frederick County, MD. Our leader at the 2013 retreat was Rev. David Price, who conducted sessions on the subject *Identifying My Vocation – Listening From Within*.

SCOUTS

Scouting has been part of Westminster's youth ministry since 1942, the same year the Church's first building opened. In 2013, the Church expanded its scouting program to include Venturing Crew 129, a coed high adventure program for youth ages 14 to 20. The Venturing Crew joins Cub Scout Pack 129, which serves 90 boys in grades 1 to 5, and Boy Scout Troop 129, which serves 60 boys ages 11 to 17. Highlights from the program included recognizing two boys who earned the Eagle Scout rank, a week of summer camp at the Blue Ridge Scout Reservation in southwest Virginia and a backpacking trek at the Philmont Scout Ranch in New Mexico.

WESTMINSTER ROADSTERS

The Westminster Roadsters had a wide variety of activities during 2013. Nine different trips were taken by the Roadsters. Some of the highlights included: tour of the Library of Congress, Udvar-Hazy Center, the Masonic Temple, Alexandria Police Headquarters and a trip to see the studio of Gwen Lockhart in Occoquan.

Three lunches were also held at Westminster. Two were "Lunch and Learns" which highlighted Westminster members Jill and Greg Ewell and Rebecca Buckner's hike of *The Way* as well as a slide show presentation by our Senior High Youth on their trip to Camas, Scotland.

Westminster Roadsters continued their monthly trips to the Little Theater of Alexandria in Old Town. They saw many fun productions by some fine local actors.

Seventy-six people participated in at least one of the above activities.

SINGLES - FLYING SOLO

Flying Solo Singles (40's and above) enjoys monthly Dine-Outs and Potlucks, three Roundtable Lunch discussions per year, quarterly Book Group discussions, an annual weekend Retreat, and numerous other opportunities for fellowship and service. Some highlights for 2013 include:

- Fall Retreat to Graves' Mountain Lodge in the foothills of the Shenandoah, with discussion led by Marjory Bankson on the topic "Creative Aging: What Is My Call Now?"
- Roundtables included a presentation by Jill and Greg Ewell and Rebecca Buckner on their pilgrimage walk on the Camino de Santiago in Spain, a discussion on making the transition to retirement led by David Rich, and a demonstration and tasting of healthy "cooking for one" presented and prepared by Cindy Smith and Lisa Anderson.
- Service projects included making sandwiches for the Bag Lunch program at our monthly potluck, assembling packets for the Street People Project, and participating in the Adopt-a-Family program at Christmas.

- New initiative in 2013 was the formation of the Flying Solo Book Group which meets quarterly to read a variety of fiction and non-fiction works.
- Enjoyed fellowship with one another on a trip to the Museum of American History, at the WAGS party (wine, appetizers, games), at Thanksgiving Dinner at the historic Mount Vernon Inn, and at the annual Super Chili Bowl party and Christmas party.

WOMEN

Women have many opportunities for meaningful fellowship— and fun! Six Presbyterian Women's Circles meet monthly for Bible study, fellowship and service projects. Other monthly groups include Presbyterian Women Work Day, coordinated by Nancy McIver, to make pillows for children and heart patients at Alexandria Hospital; the Book Discussion Groups, morning and evening, led by Clara Beth Van de Water; and the Shanghai Card Night with Diane French.

Women held a fall gathering about women in Islam featuring retired State Department officer Andrea Farsakh. The annual retreat was led by two Navy chaplains on personality types and faith.

YOUNG ADULTS

Rev. Casey Fitzgerald served young adults through Young Adult Small Groups, monthly Faith on Tap meetings, and a regular Young Adult Bible study.

YOUTH - MIDDLE SCHOOL AND SENIOR HIGH

The Middle School group held a retreat at Massanutten, VA and a mission trip to Exmore, VA with the Society of St. Andrews youth gleaning project. Senior Highs participated in a mission trip to Scotland in June. The Renovation Task Force continued to work with Youth Ministry Architects to help the Youth program at Westminster focus its vision and grow its ability to serve Youth in Alexandria.

EDUCATION

YOUNG CHILDREN

Babies are cared for by our dedicated Nursery staff. There is a paid person in each of the four separate childcare rooms for the age groups of ones, twos, threes and fours. A parent volunteer is also present. We continued to provide simple Bible lessons to our two, three and four year old classrooms.

ELEMENTARY AND CREATION STATION

In Creation Station, our rotation model for Christian Education for grades Kindergarten-5th, we continued our Whole Family experience. All family members are encouraged to participate in this hour where the family learns together the Bible story for that month. Families learn the stories through storytelling, art projects, video, games, and puzzles. The Children & Worship program continued to provide Biblical Stories to kindergarten and first graders during the 11:00 a.m. worship service.

YOUTH

Each Sunday during the school year our youth continue exploring their faith, led by adult members of the congregation: Middle School Youth Café (Grades 6-7) and Senior High Youth Café (Grades 9-12). Eleven eighth graders were confirmed following this year's Confirmation Class.

ADULTS

Sunday morning classes taught by professors (many from Georgetown University, guest ministers, and Westminster members were well received. Topics included Revelation, spiritual gifts, what Christians can learn from other religions, Muslim-Christian relations, global democracy, difficult new Testament texts, youth violence prevention, Karl Barth, parenting, relationship systems, the environment, and the nativity in art. Larry Hayward started a large New Testament class.

Westminster continued to support additional educational programs offered by the Reformed Institute of Metropolitan Washington. A highlight was a presentation by Dr. Stephen R. Haynes, author of The Last Segregated Hour: The Memphis Kneel-ins and the Campaign for Southern Church Desegregation.

LIBRARY RESOURCES

A number of new books for adults, both fiction and non-fiction were added, including the prize winning *Behind the Beautiful Forevers: Life, Death and Hope in a Mumbai Under City* by Alexandria resident Katherine Boo. Former pastor George Pera gave several books from his personal collection to the library. Librarian Cathy Hunter selected wonderful new children's books, and the children's collection got wide circulation. The new WPC Green Team purchased green resources for the library.

WORSHIP AND MUSIC

WORSHIP AND MUSIC HIGHLIGHTS

- A free concert was offered by renowned musician Valentina Lisitsa on March 23.
- A Vesper Service was held in the Chapel on November 3.
- Music Ministry Outreach, a monthly ministry organized by Carolyn Carmack working with Eileen Jinks, brings sacred music and hymns to homebound members of the congregation and receives excellent feedback and enjoyment from the members.
- Children's Music Ministry
 - There are 25 children involved in the choir. Pizza is being brought in after choir rehearsal and has been well received by both children and parents.
 - Music & More Week presented From Saul to Paul: The Early Church.

MUSIC ENSEMBLES

- Besides the Westminster Choir's weekly leadership in worship, the Children's Choir sang in services about twice a month.
- The handbell ensembles—the Westminster Ringers and the Celtic Cross Ringers—regularly enhanced worship.

WORSHIP SERVICES OF NOTE

- Our youth led an inspiring Youth Sunday worship on April 28, with the theme of "Journeys."
- Lenten season:
 - Ash Wednesday worship was led by the Choir's Men's Ensemble. The Choir was present for Maundy Thursday, Good Friday, and Easter.
 - An Easter Vigil was celebrated the night before Easter, through chanted recitation of the entire Gospel of Luke.
 - Easter Flower Missions Donations went to Senior Services of Alexandria's Meals on Wheels.
- Remembrance Sunday was held on November 10.
- Necrology Memorial was held on December 29.
- Advent worship services:
 - Handel's Messiah for choir, soloists and orchestra was featured on December 8 at the 11:00 service.
 - The Christmas Flowers Missions Donations went to the Friends of Guest House.

MISSION

The mission committees are pleased to share the following with the congregation. Because of strong stewardship support and your special donations beyond your annual pledge, we were able to continue to expand support for mission. We also want to thank everyone who gave of their time. The countless volunteer hours serve as the face of Westminster in our community lending a helping hand with a personal smile. A big thank you to each of you for your efforts and support in 2013!

LOCAL MISSION

All of our local mission efforts are geared around our CHESS theme: Children, Hunger, Education, Shelter, & Self-Sufficiency. Highlights for 2013 included:

 An increased stewardship budget for local mission of 18 percent or \$15,900. These funds allowed us to boost contributions to existing organizations we support, but to also start new endeavors. All of the below dollar amounts represent financial support from stewardship.

- ALIVE \$17,200 Our largest recipient of financial support,
 ALIVE also benefited from Westminster's volunteer effort in
 support of their last Saturday food distribution every month, a
 team of volunteers that deliver donated furniture one weekend
 a year, and over 200 bags and boxes of food donated by
 Westminster families.
- Carpenter's Shelter \$9,000 While our financial support was welcome, our service through preparing and serving dinner the first Monday of <u>every month</u> was perhaps most appreciated. More than 40 different volunteers supported the effort during the course of the year, contributing more than 240 hours of volunteer service and serving approximately 900 meals.
- Rebuilding Together Alexandria \$5,000 Westminster supported a spring and fall work day. In the spring, a volunteer crew of approximately 18 people helped to rehab one house. In the fall, a volunteer crew weatherized one house.
- George Mason Tutoring \$4,500 For two days a week from
 October through May, Westminster organized tutoring for
 approximately 25 students thanks to the work of 30 volunteers.
- Meals on Wheels \$3,800 The third Tuesday of every month a
 dedicated group of approximately 14 volunteers delivered
 about 100 meals each week to seniors and shut-ins.
- Adopt-A-Turkey \$9,000 300 Thanksgiving meals were distributed to Alexandria area families. The youth group and volunteers provided the people power to pack the boxes and take them to various drop points around town.
- Bag Lunch \$2,500 Sandwiches, sandwiches, sandwiches. In 2013, the congregation made approximately 2,650 sandwiches and distributed them as part of a <u>four times a month</u> meal service which fed on average 50 people each day.
- Street People \$1,800 Both at the beginning of the year and again in the fall, packets filled with information, toiletries, and McDonald's gift cards were assembled by volunteers for distribution by the congregation to the homeless. In all, more than 200 packets were taken and shared with our least fortunate neighbors.

We also supported the following additional organizations:

- Virginia Cares \$1,700
- Empower Women International \$1,750
- Alexandria Untouchables \$2,000
- Network Centers \$3,500
- Guest House \$4,000
- Alexandria Health Services \$4,000
- Alexandria City Social Workers' Client Support \$4,800
- Senior Services of Alexandria \$7.900
- Arlington/Alexandria Coalition for the Homeless \$9,000

WESTMINSTER COMMUNITY GRANT

In 2013 the Westminster Community Grant also funded more than \$20,000 to the following organizations:

- energy-saving washing machines for The Carpenter's Shelter
- a STEM Lego program for elementary and middle school children at Casa Chirilagua
- database software to serve clients at Lazarus Ministry at St. Paul's Church
- 4 new computers for programs at Senior Services
- training materials for Together We Bake to teach food service certification

These are merely the highlights of the major efforts organized by the local mission committee this past year. There are dozens of smaller, meaningful efforts that could also have been mentioned. To read the full year-end report, please visit the local mission page on Westminster's website.

We thank you for your support in 2013 and have exciting plans for 2014. If you have questions regarding this report or would like to get involved, please contact Sean Heather, chair, or Kristin Eagan, vice-chair of the local mission committee at LocalMission@wpc-alex.org.

NATIONAL MISSION

The National Mission Committee currently focuses on three primary areas: housing rehabilitation in Appalachia with the Appalachia Service Project; regional hunger concerns through gleaning trips in connection with the Northern Neck Food Bank and the Society of St. Andrew; and support of Native American ministry and mission with the Bdecan Presbyterian Church in Spirit Lake, North Dakota. In addition, the Committee supported the creation of a sub-committee called the Green Team, which was formed to consider ways in which Westminster can become a better steward of God's creation.

GLEANING TRIPS

On August 17, 19 volunteers traveled to Colonial Beach, VA, to pick corn for the Northern Neck Food Bank. On October 4, eight volunteers harvested apples at an orchard in Winchester, VA, filling several vehicles to the brim for the Society of St. Andrew's Gleaning Network. The committee also supported both the Northern Neck Food Bank and the Society of St. Andrew in 2013 with monetary gifts.

APPALACHIA SERVICE PROJECT

In May, nine members returned to the ASP Guyan Valley Center in Brenton, West Virginia. Working as two teams, these adults worked on two housing rehabilitation projects. The National Mission Committee sponsored a second ASP trip in October with ten participants. We continue to strengthen our relationship with the staff at the Guyan Valley Center and also contributed to that center with monetary gifts in the past year. The financial support went to general projects and for the purchase of digging equipment requested by past participants.

BDECAN PRESBYTERIAN CHURCH AT SPIRIT LAKE

We experienced notable progress this year in our efforts to support the Bdecan Presbyterian Church at Spirit Lake, North Dakota. In April 2013, the church hired a Youth and Outreach Coordinator, Joe Obermeyer. Committee members met with both Joe and Kevin Kaufmann, the pastor at the Lake Region Presbyterian parish, over Skype during the October committee meeting to open the lines of communication and express our support. Funds were provided to the Lake Region Parish to support Joe Obermeyer's salary, and to cover the purchase of a snow blower and lawn mower for the manse at the Bdecan church.

CENTS-ABILITY

In connection with the Christian Education and Worship Committees, the National Mission Committee continued the Cents-Ability program to teach our children and youth about the need to support local and national programs to combat hunger. For 2013, we raised a total of \$1,714.84, a significant portion of which was used to support the Adopta-Turkey program run by the Local Mission Committee.

GREEN TEAM

Made up of Westminster members, this sub-committee has been studying ways in which the church can be a more faithful steward of creation. The Team has hosted an adult education class taught by a Presbyterian pastor involved with Interfaith Power & Light; placed reminders around the church to turn off lights when not in use; and helped the office produce new signs to encourage recycling. As of the end of the year, the Green Team was in the process of completing an audit designed by the PC(USA)'s Earth Care Congregations program.

INTERNATIONAL MISSION

The International Missions Committee coordinates the mission activities of Westminster through direct partnerships, through the Presbyterian Church, USA, and in cooperation with mission organizations.

UNITED ORPHANAGE AND ACADEMY

For more than 10 years, Westminster has supported the work of the United Orphanage and Academy (UOA) in Moi's Bridge, Kenya. There are currently 52 children and youth living at the orphanage and almost 200 students attending the Academy, which goes from primary school through the equivalent of 8th grade. In addition to supporting the children living at the orphanage, Westminster also provides financial support for 50 scholarship students who do not live on campus. In 2013, three of the young women from the orphanage graduated from secondary school. The International Missions Committee invited congregation members to celebrate this achievement by signing cards for each of the graduates. The Committee also began planning for Westminster's participation in a trip to visit UOA in summer of 2014.

EAST AFRICA MISSIONS

In 2011, Westminster entered into a Memorandum of Understanding with the Njoro/Elburgon Presbyteries of the Presbyterian Church of East Africa. The MOU documented Westminster's commitment to provide financial support for three church building projects that Westminster has supported historically and members of the church have visited in Kenya. In 2013, the International Missions Committee disbursed the final payments committed under the MOU, and received updates throughout the year from the Njoro/Elburgon Presbyteries Projects Coordinator chronicling progress on the construction, which is nearing completion on all of the churches.

In 2013, Westminster continued to provide scholarship funds to support a seminary student and his family at Justo Mwale Theological College in Lusaka, Zambia. Our previous scholarship student, Mapopa Nyirongo, graduated from Justo Mwale in May of 2013. Our new scholarship student, Mr. Justine Zimba, has a wife and two young daughters, and is a member of the Central Africa Presbyterian Synod of Zambia. As in 2013, Westminster also provided financial support to Chasefu Theological College, another small seminary in Zambia.

As in years past, the International Missions Committee provided financial support for Nancy Collins, the PCUSA Regional Liaison for East Central Africa. Nancy Collins provided updates throughout the year about Justo Mwale, Chasefu, and our scholarship students.

OTHER INTERNATIONAL MISSIONS

- Bread for the World, a Christian advocacy group focused on ending hunger and poverty.
- Faith Ministry, a faith-based organization working with impoverished communities in Reynosa, Mexico. Westminster designated funds for their medical clinic and to provide scholarships for two students.
- Community Coalition for Haiti. Building on a relationship started after the catastrophic 2010 earthquake, Westminster sent funds to Community Coalition for Haiti to support the organization's comprehensive development work in Haiti.
- Medical Benevolence Foundation. Westminster sent funds to MBF designated to support nursing schools and scholarships for medical professionals in Haiti.

PASTORAL & CONGREGATIONAL CARE

Every day the Pastoral Staff and the Deacons, with the help of the entire congregation, seek to be a caring presence to those experiencing illness, grief or major life transitions. Some related activities from the past year:

- Deacons and elders made 31 extended Communion visits to members on Communion Sundays, in addition to some 75 visits to deliver Sunday flowers.
- Deacon Meals Team volunteers, coordinated by Deacon Amy Hawkins, provided 28 meals to members, many to families with new babies.
- The Card Ministry, under the creative leadership of Amy Stenlund and Deacon Nancy Pitcher, made and sent more than 60 get-well and sympathy cards, in addition to 120 cards to homebound members throughout the year.
- The Compassion Guild, under the leadership of Carol Dickerson and Anne Gross, provided support for 7 memorial/funeral services, and coordinated receptions following most of those services.
- A team of dedicated volunteer bus drivers, coordinated by Don Smyles, provided transportation every Sunday for residents of the Goodwin Houses and Washington House.
- The Music Ministry Outreach program, led by Carolyn Carmack, brought hymn singing monthly to members who are homebound or ill.
- The bimonthly "Spotlight on Seniors" in the *Chronicle* featured an interview with a senior member of the congregation.
- The 34 members of the Prayer Chain maintain a confidential prayer list that typically includes 25 to 30 individual prayer requests at any one time. Members met twice to share prayer practices and concerns.
- "Lunches with Larry," in addition to our traditional "Coffee with the Pastors," were held at both Goodwin Houses.
- The Member Response Team continued its work to assist members in need.

COMMITTEES OF THE SESSION

CHURCH HOME

The Church HOME Committee (Helping Our Members Engage) continues to focus on the ways new and long-time members make Westminster their church HOME. The function of the committee is to facilitate the involvement of members in the life of the church by developing bonds among members and enhancing their spiritual growth through connecting them with activities in the life of the church. The HOME Committee participates in weekly visitor review meetings. It also joins the New Member Committee to meet with people considering membership in Westminster, and works with staff and pastors in using the church database as a tool for identifying members' interests and skills. On occasion, the committee is asked to reach out to members whose participation appears to have waned in order to determine interests and/or needs. During 2013, the Church HOME Committee helped to organize and host the New Member Brunch and recruited recently joined members to host three Coffee Hours after the 11:00 service. The committee also served as a liaison between new members with specific skills and interests and committees in need of those skills.

BUILDING & GROUNDS

The Buildings and Grounds Committee had a very active year in 2013. A number of projects were completed and others were researched and are planned for consideration in 2014.

One of the major projects was to advance and finalize the courtyard garden design. We worked with the Cowen group to complete the final designs for submission to the city. After additional modifications were made to accommodate the BMP water drainage program administered by the city, the plans were submitted and approved. We also determined the final design for the new entrance to the courtyard from the chapel which is part of the plan to make the new area accessible for church functions and for meeting ADA requirements. The implementation is anticipated in the spring of 2014.

We purchased a new dumpster working with the city on the criteria for pick up and hauling. We also replaced the maintenance shed after 25 years. We moved forward on the purchase of new tables for the

Westminster and Haverkamp Rooms. Door observation windows were added to classrooms to meet new security and safety criteria. The Elevators were evaluated for mechanical needs and updates and the interiors were cleaned and polished.

Other projects that the committee worked on with Facilities Director Jim Buchanan included investigating the need to control the temperature in the organ chambers to help with keeping the organ evenly tuned throughout the year; replacing the administrative office HVAC system, the replacement of the kitchen freezer and refrigerator, and the modification of the kitchen door for better access and safety.

After a presentation by Patty Chamberlain on the request to replace the current and incomplete wall mural in Creation Station, it was the consensus of the committee to have new ones created by a Westminster artist and installed in the hallway. Additionally, the committee agreed to Jim's recommendation to paint the hallway to the fellowship hall as well as the areas outside the main office and fellowship hall entrance.

The Committee contacted Roger Hutchins of Protection Engineering Group to get an estimate for installation of a camera surveillance system for Westminster. Bill McCulla and Jim Buchanan have worked with John Woods as a subcommittee to make a recommendation to the committee on feasibility and cost of a system to serve the church parking lot, pre-school, and other locations. This project will be considered in 2014 including discussion with the pre-school for their input, then a final recommendation to the session.

The committee decided to revive the inventory system for selected church items begun in 2007. Boyd Jones has set up a computer program for identifying and recording property that will be included in the inventory system to be implemented in 2014.

We hosted a summer Lemonade on the Lawn in June and a Fellowship Hour in December. We also had a successful clean-up day in November with 16 church members and the Boy Scouts participating.

NOMINATING

The 2013 Nominating Committee presented slates of officers for the Congregation's consideration as church officers. The committee would like to thank those who volunteered and those who considered volunteering.

STEWARDSHIP

The 2012 Pledge Stewardship Campaign was very successful, with a total of 409 pledges received for a pledge total of \$1,507,000.

The 2013 Pledge Stewardship Campaign, "Make a Difference" focused on how Westminster makes a difference in each of our lives, and how our congregation makes a difference locally, nationally, and internationally. As of January 29, pledges totaling \$1,623,162 were received from 418 households. These pledges provide the basis for our 2015 budget.

ANNUAL MEMBERSHIP STATISTICS

990 total members as of 12/31/13 - a gain of 18!

- 70 new or reactivated members
- 13 member deaths
- 39 other losses (transfers to other churches, inactive, etc.)
- 34 child and infant baptisms, 2 adult baptisms
- 25 births or adoptions in member families

CHURCH FINANCIAL HEALTH, ADMINISTRATION & FINANCE

Westminster continues to be very strong financially thanks to the commitment and support of our members. The church has good cash balances, strong revenue sources from pledges, offerings, and contributions. While our expenses slightly exceeded our current income, the Session had budgeted to supplement the budget with some of our accrued surplus funds and expenses were well under the surplus amount budgeted. Income from cell phone companies with antennas in our steeple continue to add to reserve funds which provide supplemental support for special programs like retreats and special music events, for major capital repairs and maintenance, for replacement of office equipment, and for major organ repairs and maintenance.

The Westminster Foundation, which invests and oversees funds established through special gifts and bequests, ended the year with a balance of over \$1.6 million. These funds support the work of every area of the church's program and mission. In the past year, bequest and memorial funds provided for the replacement of the refrigerator and freezer in Fellowship Hall, the purchase of pew placards for the Chapel, scholarships for youth mission trips, as well as funding for the Adopt-a-Turkey dinner delivery and Westminster Community Grant.

2013 Year-end Finances

Operating Funds

Pledges	\$ 1,486,351
Offering	\$ 119,229
Other	\$ 129,932
Total Income	\$ 1,735,512

Total Expenses \$ 1,742,721 Net expense \$ 7,209

Westminster Foundation

Year-end balance \$ 1,626,020

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